



Building Industry Consultants

**KVAssociates Inc.**

303 Congress Street

Boston, MA 02210

T 617.695.0856

F 617.426.1215

kvaboston.com

November 11, 2011

Ms. Jennifer Connarton  
Contract Administrator  
Massachusetts School Building Authority  
40 Broad Street, Suite 500  
Boston, MA 02109

RE: MSBA Project No: W200906400505\_Concord-Carlisle High School  
Project Status Report #10 – October 2011

Dear Ms. Connarton:

Please find enclosed project status report #10 for period ending October, 2011. Updated items are in **bold typeface**.

Please feel free to contact myself or Dan McSweeney regarding the enclosed information.

Sincerely,  
KVAssociates, Inc.

David Saindon  
Project Director

cc: Jerry Wedge, CCHS BC Chair  
John Flaherty, Concord-Carlisle, Deputy Superintendent of Finance and Operations  
MSBA File – Project Status Reports



# **Concord-Carlisle High School Revitalization**

## **Project Status Report #10**

**October 2011**

### **Table of Contents**

---

- 1. Executive Summary**
  - a. MSBA October Progress report**
- 2. Project Schedule**
- 3. Financial**
- 4. Construction Activities – N/A**



October 2011

**1. Executive Summary**

**Project Milestones:**

Milestone Activities	Planned Start	Planned Completion	Actual Start	Actual Completion	Notes
Designer is selected	02-15-11	02-15-11	02-15-11	02-15-11	Complete
OMR contract resolved	02-16-11	02-22-11	03-01-11	03-03-11	Complete
Feasibility Study	03-01-11	05-16-11			
Education Vision	02-16-11	02-16-11	02-17-11	04-01-11	Complete
Draft Ed Spec (Space Program)	02-16-11	03-31-11	02-17-11	04-01-11	Complete
Initial options developed	02-17-11	04-01-11	03-07-11	04-01-11	Complete
MSBA kick off meeting held	03-10-11	03-16-11		03-10-11	Complete
Preliminary Design Program issued	04-01-11	04-01-11		04-01-11, 04-07-11	Complete
Receive input from the MSBA	04-18-11	04-29-11	04-01-11	05-13-11	Complete
Preferred Schematic Report issued	06-17-11	06-17-11	04-01-11	06-17-11	Complete
Receive input from the FAS	06-22-11	06-22-11	06-22-11	06-22-11	Complete
Schematic Design	06-23-11	08-19-11	06-22-11	08-19-11	Complete
Project Budget & Scope Approval	09-05-11	09-08-11	09-01-11	Oct 2011	Complete
MSBA Board Approval	09-28-11	09-28-11	09-28-11	09-28-11	Complete
Town Vote	Nov 2011	Nov 2011	11-14-11		TBD
Execute PFA	Dec 2011	Dec 2011			

**Please see the attached Feasibility Schedule in tab 2 for additional information.**

Project Overview

---

Contracts

**No new amendments. KVA and OMR are currently developing their respective fee amendments for future phases.**

Financial

**No concerns within the 1.3M feasibility/schematic phase budget. Please see attached project budget dated 11-11-11 for additional information.**

Schedule

**No concerns. The project team is currently assessing project schedule options. Items being discussed are early release packages, expected turn over of buildings and project completion milestones. Revised schedule to follow.**

Submittals

Not applicable at this time.

MA-CHPS



**October 2011**

The project team is committed to meet and exceed the minimum MA-CHPS requirements. Additional information can be found in the schematic design package issued August 19, 2011.

Commissioning

**The MSBA is currently in the process of procuring a commissioning agent.**

Safety

Not applicable at this time.

Construction mitigation

Not applicable at this time.

Community Issues

No issues to report.

MBE/WBE Status

**Current status as of October 2011**

**MBE – 9%**

**WBE – 4%**

Designer Deliverables

**See attached MSBA October progress report**

Designer QA/QC

Not applicable at this time.

OPM Deliverables

**See attached MSBA October progress report**

CM/GC Deliverables

Not applicable at this time.

MSBA Deliverables

**None at this time.**

KV Associates, Inc.		Vanzler, Frank		Progress Report as of Date 10/31/2011	
District Name	Concord-Carlisle	MSBA ID	200906400505		
School Name	Concord Carlisle High	Project Name			
OPM Firm Name	KV Associates, Inc.	School Building Committee Representative	Diana Rigby		
Project Director	Vanzler, Frank	Total Project Budget (ProPay)	\$1,300,000		
Designer Firm Name	OMR Architects, Inc.	Encumbered (Reporting Period)	\$385,161		
Principal		Encumbered (to Date)	\$742,745		
General Contractor Firm Name		Total Project Invoices Received (to Date)	\$1,127,906		
General Contractor Contact Name		Project Completion Percentage	95%		

OPM		KV Associates, Inc.		Progress Report as of Date 10/31/2011	
<b><u>Contract Summary</u></b>			<b><u>Payment Summary</u></b>		
Original Contract Amount	\$235,025	Total Contract Amount	\$235,025		
Contract Amendments (to Date)	0	Invoices Paid (to Date)	\$208,671		
Value of Contract Amendments (to Date)	\$0	Invoices Received (Reporting Period)	\$14,893		
Total Contract Amount	\$235,025	Contract Amount Remaining	\$11,461		
Contract Amendments as Percentage of Original Contract Amount	0.0%				
OPM Activities (Reporting Period)	Attendance of various public meetings, project review and tracking of all project related costs, review and approval of misc additional service engineering proposals. Continued correspondence with the MSBA and all team members. Correspondance with MSBA regarding questions relating to the schematic design submission. Developement of the CM RFQ and RFP documents and communication with the IG.				
Project Budget Status	No issues to report. A budget will be submitted as an exhibit to this on-line report.				
Potential Issues	At this time there are no issues to report.				

DESIGNER		OMR Architects, Inc.		Progress Report as of Date 10/31/2011	
<b><u>Contract Summary</u></b>			<b><u>Payment Summary</u></b>		
Original Contract Amount	\$815,000	Total Contract Amount	\$982,385		
Contract Amendments (to Date)	8	Invoices Paid (to Date)	\$534,074		
Value of Contract Amendments (to Date)	\$167,385	Invoices Received (Reporting Period)	\$362,429		
Total Contract Amount	\$982,385	Contract Amount Remaining	\$85,882		
Contract Amendments as Percentage of Original Contract Amount	21.0%				
<b><u>MBE/WBE Requirements</u></b>					
MBE Requirement	8%				
MBE Actual	9%				
WBE Requirement	4%				
WBE Actual	4%				
<b><u>RFIs and Submittals</u></b>					
RFIs Issued (Reporting Period)	0				
Total RFIs Issued (to Date)	0				
Remaining Open RFIs – Past 30 Days	0				
Notes	N/A				
Remaining Open RFIs – Past 60 Days	0				
Notes	N/A				
Remaining Open RFIs – Past 90 Days	0				
Notes	N/A				
Submittals Received (Reporting Period)	0				
Total Submittals Received (to Date)	0				
Submittals Reviewed (Reporting Period)	0				
Total Submittals Reviewed (to Date)	0				
Comments (Remaining Open Submittals)	N/A				
Phase	Approved Project Vote Pending	Phase Scheduled Completion Date	11/15/2011		

Designer Activities (Reporting Period)	Attendance of various design and public meetings, on going site analysis and geotechnical exploration. Continued correpondance with all team members.
30 Day Look Ahead	Recieve favorable votes in both Towns, execute PFA document with the MSBA, refine the project schedule, amend current contract for future phases of work and develop a work plan moving forward.
Commissioning Agent	N/A
Commissioning Agent Status	MSBA is currently in the process of procuring a commissioning agent

## GENERAL CONTRACTOR

Progress Report as of Date 10/31/2011

### Contract Summary

Original Contract Amount	
Change Orders (to Date)	
Value of Change Orders (to Date)	
Total Contract Amount	
Contract Type	
Change Orders as Percentage of Original Contract Amount	0.0%
Pending Change Orders	
Change Order Status	

### Payment Summary

Total Contract Amount
Invoices Paid (to Date)
Invoices Received (Reporting Period)
Contract Amount Remaining

### Schedule Assessment

Notice to Proceed Date	1/1/0001	MBE Requirement
Physical Progress		MBE Actual
Substantial Completion Date (Original)		WBE Requirement
Substantial Completion Date (Revised)		WBE Actual
Construction Progress (Reporting Period)		
30 Day Look Ahead		
Overall Schedule Assessment		
Problems Identified (Schedule or Construction)		
Quality Control		
Safety Compliance		
Number of Claims (to Date)		
Value of Claims (to Date)		
Comments		
Recorded Manpower (Reporting Period)		
Commissioning Agent		
Commissioning Agent Status		

**Report Submission (Hard Copy) will include the following attachments**

Budget and Cost Report – MSBA format

Projected Cash Flow

Project Schedule

Change Order Tracking Report

Progress Photos

**Certification**

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

\_\_\_\_\_ Print Name

\_\_\_\_\_ Signature

\_\_\_\_\_ Date



October 2011

## 2. Project Schedule

### General

The project is on schedule. The Project passed Town Meeting in the two respective Towns and the project awaits a favorable vote on November 15, 2011.

Currently the MSBA BOD schedule is as follows:

Please see the attached project schedule dated 11-11-11 for additional information.

### MSBA/District schedule summary

PDP submission on the 7 <sup>th</sup> )	April 1 and 7 <sup>th</sup> (cost data provided)
Attended FAS meeting	May 11 <sup>th</sup>
MSBA Ed Spec comments received	May 13 <sup>th</sup>
District response issued	May 18 <sup>th</sup>
Conference call held	May 20 <sup>th</sup>
Conference call held	May 25 <sup>th</sup>
Additional options issued to MSBA	June 2 <sup>nd</sup>
MSBA questions issued	June 7 <sup>th</sup>
District response issued	June 8 <sup>th</sup>
Conference call held	June 9 <sup>th</sup> (verbal direction for options rec'd)
District / MSBA meeting held	June 22 (commence schematic work)
MSBA letter issued re the PSR	July 8 <sup>th</sup>
District response issued	July 20
Schematic Design packaged issued	August 19, 2011
BOD schematic design approval	September 28, 2011
<b>Project passes Town Meeting (Concord)</b>	<b>November 7, 2011</b>
<b>Project passes Town Meeting (Carlisle)</b>	<b>November 8, 2011</b>

### 90 day look ahead

- **Respective Town votes will be held November 15, 2011**
- **Amend Design and OPM contracts for future phases of work**
- **Refine project schedule**
- **Develop design work plan**
- **Commence design development phase.**

### Schedule Impacts

None at this time.





# Concord - Carlisle High School Proposed Project Schedule - Schematic Submission



ID	% Complete	Task Name	Duration	Start	Finish	2011												2012												2013												2014												2015												2016																			
						N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J
1	100%	✓ Procure OPM (MOD 2)	16 days	Wed 11/10/10	Wed 12/1/10																																																																																
6	100%	✓ Procure Architect (MOD 2)	60 days	Wed 12/8/10	Tue 3/1/11																																																																																
21	100%	✓ FEASIBILITY/SCHEMATIC STUDY	132 days	Thu 2/17/11	Fri 8/19/11																																																																																
60	100%	✓ Establish a Project Scope and Budget Agreement (MOD 5)	10 days	Mon 9/5/11	Fri 9/16/11																																																																																
61	100%	✓ MSBA BOD Mtg - Sept 28th - Obtain BOD Approval, PFA issued	1 day	Wed 9/28/11	Wed 9/28/11																																																																																
62	100%	✓ CCHSC markets project to Concord and Carlisle	30 days	Thu 9/29/11	Wed 11/9/11																																																																																
63	100%	✓ CCHSC votes to accept PBSA with the MSBA	1 day	Wed 9/21/11	Wed 9/21/11																																																																																
64	100%	✓ School Committee requests BOS to authorize debt exclusion	1 day	Mon 10/24/11	Mon 10/24/11																																																																																
65	100%	✓ November STM	1 day	Mon 11/7/11	Mon 11/7/11																																																																																
66	100%	✓ Execute PBSA	5 days	Thu 9/22/11	Wed 9/28/11																																																																																
67	0%	Execute PFA (120 days from Board approval)	15 days	Mon 11/21/11	Fri 12/9/11																																																																																
68	0%	DESIGN DEVELOPMENT - Preliminary TBD	146 days	Mon 12/12/11	Mon 7/2/12																																																																																
69	0%	Design Development	90 days	Mon 12/12/11	Fri 4/13/12																																																																																
70	0%	DD Phase_MSBA Deliverables	145 days	Tue 12/13/11	Mon 7/2/12																																																																																
71	0%	Issuance of the DD work plan	1 day	Wed 12/21/11	Wed 12/21/11																																																																																
72	0%	Procure CX agent through MSBA	44 days	Tue 12/13/11	Fri 2/10/12																																																																																
73	0%	Issue 100% DD set	1 day	Mon 4/16/12	Mon 4/16/12																																																																																
74	0%	Life cycle cost analysis - ongoing throughout dd into cd	20 days	Tue 4/17/12	Mon 5/14/12																																																																																
75	0%	Design and constructability review	15 days	Mon 3/5/12	Fri 3/23/12																																																																																
76	0%	Construction Cost Estimate (Architect)	15 days	Mon 4/16/12	Fri 5/4/12																																																																																
77	0%	Construction Cost Estimate (CM/OPM)	15 days	Mon 4/16/12	Fri 5/4/12																																																																																
78	0%	Reconcile estimates	10 days	Mon 5/7/12	Fri 5/18/12																																																																																
79	0%	Update Schedule / Budget	5 days	Mon 5/21/12	Fri 5/25/12																																																																																
80	0%	Project Design Summary / analysis	10 days	Tue 4/17/12	Mon 4/30/12																																																																																
81	0%	Submit DD package to MSBA	1 day	Mon 5/28/12	Mon 5/28/12																																																																																
82	0%	Receive MSBA comments	1 day	Mon 7/2/12	Mon 7/2/12																																																																																
83	0%	PERMITTING and APPROVALS - TBD	250 days	Mon 1/2/12	Fri 12/14/12																																																																																
84	0%	Conservation Commission (NOI)	132 days	Thu 6/14/12	Fri 12/14/12																																																																																
85	0%	Planning Bd review (site plan review)	132 days	Mon 1/2/12	Tue 7/3/12																																																																																
86	0%	Public Works Commission - Storm water management	132 days	Mon 5/21/12	Tue 11/20/12																																																																																
87	0%	Public Works Commission - Storm water management	132 days	Mon 5/21/12	Tue 11/20/12																																																																																
88	0%	DEP - Sewer extension permit	132 days	Thu 6/14/12	Fri 12/14/12																																																																																
89	0%	Peer reviews - TBD	120 days	Mon 7/2/12	Fri 12/14/12																																																																																
90	0%	Board of health	132 days	Thu 6/14/12	Fri 12/14/12																																																																																
91	0%	ISD - Building	44 days	Mon 8/20/12	Thu 10/18/12																																																																																
92	0%	CONSTRUCTION DOCUMENT PHASE - Preliminary TBD	144 days	Mon 4/16/12	Thu 11/1/12																																																																																
93	0%	Construction Documents	144 days	Mon 4/16/12	Thu 11/1/12																																																																																
94	0%	CD 60% Phase_MSBA Deliverables	42 days	Mon 6/4/12	Tue 7/31/12																																																																																
95	0%	Design and constructability review	20 days	Mon 6/4/12	Fri 6/29/12																																																																																
96	0%	Submit 60% CD MSBA submission	1 day	Mon 7/2/12	Mon 7/2/12																																																																																
97	0%	Receive MSBA comments	1 day	Tue 7/31/12	Tue 7/31/12																																																																																
98	0%	60% Cost Estimate (Architect)	10 days	Tue 7/3/12	Mon 7/16/12																																																																																
99	0%	60% Cost Estimate (CM/OPM)	10 days	Tue 7/3/12	Mon 7/16/12																																																																																
100	0%	Reconcile estimates	5 days	Tue 7/17/12	Mon 7/23/12																																																																																
101	0%	CD 90% Phase_MSBA Deliverables	22 days	Mon 9/3/12	Tue 10/2/12																																																																																
102	0%	Submit 90% CD MSBA submission	1 day	Mon 9/3/12	Mon 9/3/12																																																																																
103	0%	Receive MSBA comments	1 day	Tue 10/2/12	Tue 10/2/12																																																																																
104	0%	100% MSBA submission	43 days	Tue 9/4/12	Thu 11/1/12																																																																																
105	0%	Final Cost Estimate (Architect) based on 90% issued set	10 days	Tue 9/4/12	Mon 9/17/12																																																																																
106	0%	Final Cost Estimate (CM) based on 90% issued set	10 days	Tue 9/4/12	Mon 9/17/12																																																																																
107	0%	Reconcile estimates	5 days	Tue 9/18/12	Mon 9/24/12																																																																																
108	0%	Update Schedule / Budget	2 days	Tue 9/25/12	Wed 9/26/12																																																																																
109	0%	Project Design Summary / Analysis	5 days	Tue 9/18/12	Mon 9/24/12																																																																																
110	0%	Submit 100% CD drawings to the MSBA	1 day	Thu 11/1/12	Thu 11/1/12																																																																																
111	61%	CM PROCUREMENT and CONTRACTS	158 days	Wed 7/20/11	Fri 2/24/12																																																																																
112	100%	✓ Committee discussions on CM @ Risk	1 day	Wed 7/20/11	Wed 7/20/11																																																																																







October 2011

**3. Financial**

**Budget**

Current Project Budget. col [A] is:           \$ 1,300,000

Committed Costs. col [D] is:               \$ 1,217,820 (see attached budget)

Expended to date. col [E] is:             \$ 1,128,316 (subject to verification)

Recent Contracts/PO's/Change Orders/Amendments:

<u>Type</u>	<u>Vendor</u>	<u>Value</u>	<u>Description</u>
--	--	--	--

Please see the attached budget tracking sheet dated 11\_07\_11

**Budget Impacts:**

As of the issuance of this report, no budget impacts are present.

**Any budget impacts will be managed within the total project budget of \$1,300,000.**



October 2011

**Projected Cashflow**

Date	Reimb. No.	Forecasted Value	Submitted Value	Balance
				<b>\$ 1,300,000</b>
Apr-11	1	\$ 40,000	\$ 143,255	\$ 1,156,745
May-11	2	\$ 86,307	\$ 100,048	\$ 1,056,697
Jun-11	3	\$ 89,440	\$ 116,937	\$ 939,760
Jul-11	4	\$ 121,828	\$ 121,827	\$ 817,933
Aug-11	5	\$ 92,471	\$ 134,049	\$ 683,884
Sep-11	6	\$ 86,832	\$ 40,417	\$ 643,467
Oct-11	7	\$ 94,768	\$ 123,326	\$ 548,699
Nov-11	8	\$ 215,475	\$ -	\$ 333,224
Dec-11	9	\$ 222,486	\$ -	\$ 110,738
		<b>\$ 437,961</b>	<b>\$ 779,859</b>	<b>\$ 1,217,820</b>
		<b>Remaining To Be Submitted</b>	<b>Submitted To Date Value</b>	<b>Project Value</b>

# CONCORD-CARLISLE HIGH SCHOOL - BUDGET TRACKING

MSBA ID: W200906400505  
 Concord-Carlisle Regional High School  
 Project Director: KVA, David Saindon

Period Ending 10/31/2011  
 MSBA Reimbursement Package N/A  
 Includes GC/CM Requisition N/A

Current Budget



	<u>FSA Budget</u>	<u>Budget Changes</u>	<u>Rev. FSA Budget</u>	<u>Committed Costs</u>	<u>Expended</u>	<u>Unspent</u>	<u>Remaining Budget</u>	<u>% Complete</u> <small>(against commit't'd)</small>	<u>CTC</u> <small>(beyond committed)</small>	<u>Anticipated C @ C</u>	<u>Variance</u> <small>Under / (Over)</small>
	[A]	[B]	[C]	[D]	[E]	[F]=[D]-[E]	[G]=[C]-[D]	[H]=[E]/[J]	[I]	[J]=[D]+[I]	[K]=[C]-[J]
<b>0100 0000 ADMINISTRATION</b>	<b>\$120,000</b>	<b>\$115,025</b>	<b>\$235,025</b>	<b>\$235,025</b>	<b>\$223,564</b>	<b>\$11,461</b>	<b>\$0</b>		<b>\$0</b>	<b>\$235,025</b>	<b>\$0</b>
Owner's Project Manager											
0001 0000 Feasibility Study (KVA)	\$120,000	\$115,025	\$235,025	\$235,025	\$223,564	\$11,461	\$0	95%	\$0	\$235,025	\$0
<b>0200 0000 ARCHITECTURE &amp; ENGINEERING</b>	<b>\$1,000,000</b>	<b>(\$111,500)</b>	<b>\$888,500</b>	<b>\$888,500</b>	<b>\$888,500</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$888,500</b>	<b>\$0</b>
Basic Services											
0002 0000 Feasibility Study (OMR)	\$1,000,000	(\$185,000)	\$815,000	\$815,000	\$815,000	\$0	\$0	100%	\$0	\$815,000	\$0
0002 0000 Amendment #1 (Add'l SF) <i>(Ineligible per MSBA)</i>	\$0	\$73,500	\$73,500	\$73,500	\$73,500	\$0	\$0	100%	\$0	\$73,500	\$0
<b>0300 0000 SUBCONSULTANTS</b>	<b>\$50,000</b>	<b>\$43,885</b>	<b>\$93,885</b>	<b>\$93,885</b>	<b>\$76,964</b>	<b>\$16,921</b>	<b>\$0</b>		<b>\$0</b>	<b>\$93,885</b>	<b>\$0</b>
0003 0000 Environmental & Site Feasibility Study	\$50,000	(\$50,000)	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0
0003 0000 Phase I Preliminary ESA (CDW)	\$0	\$3,850	\$3,850	\$3,850	\$3,575	\$275	\$0	93%	\$0	\$3,850	\$0
0003 0000 Phase II Preliminary ESA (CDW)	\$0	\$13,310	\$13,310	\$13,310	\$1,121	\$12,189	\$0	8%	\$0	\$13,310	\$0
0003 0000 Initial Site Survey (Nitsch)	\$0	\$19,800	\$19,800	\$19,800	\$17,440	\$2,360	\$0	88%	\$0	\$19,800	\$0
0003 0000 Hydrant Flow Test (Nitsch)	\$0	\$1,650	\$1,650	\$1,650	\$1,650	\$0	\$0	100%	\$0	\$1,650	\$0
0003 0000 Preliminary Hazmat Survey (CDW)	\$0	\$17,930	\$17,930	\$17,930	\$15,833	\$2,097	\$0	88%	\$0	\$17,930	\$0
0003 0000 Attend Sustainability Meeting (WJE)	\$0	\$2,585	\$2,585	\$2,585	\$2,585	\$0	\$0	100%	\$0	\$2,585	\$0
0000 0000 Building Envelope Services (WJE)	\$0	\$12,100	\$12,100	\$12,100	\$12,100	\$0	\$0	100%	\$0	\$12,100	\$0
0003 0000 Preliminary Geotech Eng. (Nobis)	\$0	\$17,160	\$17,160	\$17,160	\$17,160	\$0	\$0	100%	\$0	\$17,160	\$0
0003 0000 Site Noise Survey & Analysis (Acentech)	\$0	\$5,500	\$5,500	\$5,500	\$5,500	\$0	\$0	100%	\$0	\$5,500	\$0
<b>0400 0000 OWNER'S CONTINGENCY</b>	<b>\$130,000</b>	<b>(\$47,410)</b>	<b>\$82,590</b>	<b>\$410</b>	<b>\$410</b>	<b>\$0</b>	<b>\$82,180</b>		<b>\$0</b>	<b>\$410</b>	<b>\$82,180</b>
0004 0000 Owner's Contingency/Other	\$130,000	(\$47,410)	\$82,590	\$410	\$410	\$0	\$82,180		\$0	\$410	\$82,180
<b>PROJECT TOTALS</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$1,300,000</b>	<b>\$1,217,820</b>	<b>\$1,189,437</b>	<b>\$28,383</b>	<b>\$82,180</b>		<b>\$0</b>	<b>\$1,217,820</b>	<b>\$82,180</b>



October 2011

4. **Construction Activities**

Not applicable at this time.